

# THE WORKING WOUNDED: REBUILDING MORALE IN THE AFTERMATH

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- □ Assessing the Damage
- Today's Challenges
- □ Assessments
- □ Action Steps

## Assessing the Damage



### What happened

- Revenue declined
- 5,304 average bankruptcies per day in 2009
- 15.3 million unemployed persons in 2009 (10%)
- Cost reductions
- Multiple lay-offs
- ER "issues"

# Today's Challenges



#### **Challenges:**

- Retention
- Productivity
- Talent branding
- Talent shortages
- Workforce tensions
- Leadership communication
- Workplace "uncertainty"

## Today's Challenges



### The Research says:

- Disengagement
- Confusion
- HiPo's versus LoPo's
- Starting from scratch
- Work flexibility
- Employee cynicism

### Assessments and Solutions



#### **Engagement :**

- Messaging
- Morale
- Productivity
- Communications
- Tools

### Assessments and Solutions



### **Organizational** :

- Inefficiencies
- Structure
- Culture
- Processes
- Organizational needs

### Assessments and Solutions



### **Talent Management :**

- Who's left? Who's the best?
- Recruiting processes
- Talent Brand
- Hiring Manager success and morale
- Performance
- Infrastructure and processes



#### **NOTES? SLIDES? QUESTIONS?**

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